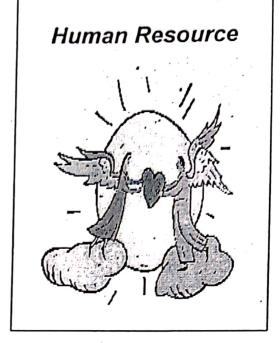
Human Resource Eco-System?

HR MEET 2008

Saurabh Jyoti

Human Resource

"Physical infrastructures that men build can crumble and decay. But when we build-up the capacity in people, it lasts for generations, and helps to speedup the development process..."



Human Resource

- > Continuous Process
- > Increase Efficiency & Effectiveness
- > Most Challenging Tasks
- > Asset to Organization

Human Resource

- > Low Priority
- Lack of Systematic Approach
- Recruitment, Salary Scales, Appraisals

Human Resource

- Increasing Importance
- Critical Nature of HR
- HR to create strategic competitive Advantage

Globalization

- Global Competition
- Rapid change in Technology
- Demand for Competent Multiskilled Workforce
- Rising demand for Trained& Skilled Manpower



NEPALESE WAY

- Training not regarded as investment
- > Learn by Doing
- > Self Trained
- > Process of Indoctrination very poor
- > Training Sporadic
- > No regular Training
- Lack Co-operation betn Mgmt & Employees

CHALLENGES

INTERNAL

- > Low productivity
- > Old Technology
- > Low effort in HRD
- > Weak managerial competency
- > Teamwork

EXTERNAL

- Increased local & global competition
- > Irregular supply of Water, Electricity
- Lack of Skilled Manpower
- Increased Environmental Regulations

HR CHALLENGES

POSITIVE

- Increased Efficiency,
 Productivity, Motivation,
 Loyalty, Performance
- ➤ Enhances Images of the organization

NEGATIVE

- Demand for increased salary, promotion, incentive, facilities, over confidence.
- > Tendency to Leave Job

CHALLENGES

OLD

NEW.

> Experience

> Energet

d

> Creative

> Loyal

> Dynam

➤ Not Open to Change

> Hard to Retain

Strike a Balance betn Old and New

CHALLENGES

- Old Senior Mgmt to not encourage Employees trainings and investment in Employee development
- Training needs identified by informal inquiry
- > Formal assessment survey not done
- Only focus on traditional training like Accounting, production, salesmanship
- Lack of training attitudinal training on executive and employees level

CHALLENGES

Two Categories of Employees:

Knowledge based Employees

Retention Difficult

Shop Floor Employees

- Politicized
- · High Demands



Changes Needed

- ➤ Need Systematic approach on HRD
- ➤ Employee empowerment Concept
- ▶ Develop Professionalism
- ➤ Precise Policy, Framework
- Objective Oriented Trainings, Programs
- ▶ Decentralize
- Transparency

TQM TO TQP

- Organizations obsessed with TQM
- >TQP Key to Success
- Training, Retraining, Skill development & Developing high performance workforce essential for success
- > Jobs more sophisticated
- ➤ Influenced by technological changes
- > Empowering Employees
 Important

TQM TO TQP

- > Quality starts with People.
- > Participative management
- > We are all in it together
- > Empower from the "bottom up"
- > Employees- The most important asset in organizations
- >Treat Your employees the way you want your customers to be treated

EMPLOYEE EMPOWEREMENT

- > Demonstrate You Value People
- > Share Leadership Vision
- Share Goals and Direction
- > Trust People
- Provide Information for Decision Making

EMPLOYEE EMPOWEREMENT

- Delegate Authority & Impact Opportunities
- > Provide Frequent Feedback
- > Solve Problems
- ➤ Listen to Learn & Ask Questions to Provide Guidance
- Help Employees Feel Rewarded and Recognized

"Company should be an Asset to the Employees"